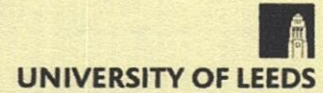




IMPLEMENTATION AGREEMENT Joint Lecture Series



Number: 9.3.5/UN32.5.5.1/LN/2023

This Implementation Agreement (IA) on the organisation of a joint lecture series is entered into force on Friday, 9 March 2023, by and between **Universitas Negeri Malang (UM)**, hereinafter referred to as Party I, and **University of Leeds (UoL)**, hereinafter referred to as Party II. Both UM and UL shall collectively be referred to as the Parties.

In order to promote their mutual interests, the Parties are seeking to establish a collaboration on the organisation of lecture series under the title of **Guest Lecture** upon the terms as stated therein.

Lecturer(s) : Assoc. Prof. Dr. Miller Alonso Camargo-Valero
Faculty : School of Civil Engineering
Lecture Title : Future Data Science For Sustainability Development In Developing Country

This letter formalizes our invitation from Faculty of Engineering, Universitas Negeri Malang, to **Assoc. Prof. Dr. Miller Alonso Camargo-Valero** as a guest lecturer in Department of Mechanical and Industrial Engineering, Undergraduate Study Program of Industrial Engineering in academic year 2022/2023.

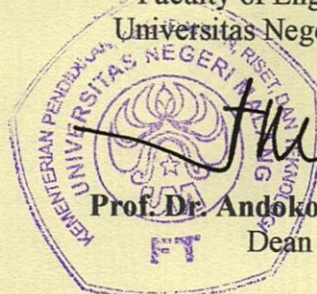
For
Faculty of Engineering
Universitas Negeri Malang

Rudi Nurdiansyah, S.T., M.T
Head of Industrial Engineering
Undergraduate Study Program

For
School of Civil of Engineering
University of Leeds

Assoc. Prof. Dr. Miller Alonso Camargo-Valero
Guest Lecturer

Witnessed by,
Faculty of Engineering
Universitas Negeri Malang



Prof. Dr. Andoko, S.T., M.T.
Dean



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For
Faculty of Engineering
Universitas Negeri Malang

For
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